

# **Record plc**

# Half year results

Six months to 30 September 2010

16 November 2010

# Disclaimer



This confidential presentation has been prepared by Record plc (the "Company") for information purposes only.

This presentation is being made only in the United Kingdom and is directed only at (i) persons having professional experience in matters relating to investments, i.e. investment professionals within the meaning of Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005, as amended (the "Order"), (ii) high net-worth companies, unincorporated associations and other bodies within the meaning of Article 49 of the Order, and (iii) persons to whom it is otherwise lawful to make this presentation. Persons who fall outside categories (i) or (ii) above must check that they fall within category (iii). If they do not, they should not act or rely on this document or any of its contents and should return it and any document connected to it immediately. This presentation has not been approved or issued for the purposes of section 21 of the Financial Services and Markets Act 2000 ("FSMA") by a person authorised under FSMA.

This presentation does not constitute a prospectus relating to the Company, nor does it form any part of any offer or invitation to purchase, sell or subscribe for, or any solicitation of any such offer to purchase, sell or subscribe for, any securities in the Company nor shall it, or any part of it, form the basis of, or be relied on in connection with any contract or commitment whatsoever.

The attention of potential investors is drawn to the information available on the Company's website <u>www.recordcm.com</u>, in particular the Prospectus dated 28 November 2007 and the RNS of the Interim Results dated 16 November 2010. Potential investors should also carefully consider the risk factors set out within the Prospectus.

The information in this presentation has not been independently verified and no representation or warranty, express or implied, is made as to the accuracy, completeness or fairness of the information contained in this presentation and no reliance should be placed on such information.

Certain statements included herein, including those regarding customers, costs and other statements that express management's expectations or estimates of the Company's future performance, constitute "forward-looking statements". Forward-looking statements are necessarily based upon a number of estimates and assumptions that, while considered reasonable by management, are inherently subject to significant business, economic and competitive uncertainties and contingencies. Such forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause the actual financial results, performance or achievements of the Company to be materially different from its estimated future results, performance or achievements expressed or implied by those forward-looking statements. The Company's forward-looking statements are not guarantees of future performance. The Company expressly disclaims any intention or obligation to update or revise any forward-looking statements whether as a result of new information, events or otherwise.

This presentation and its contents are confidential and are being supplied to you solely for your information and may not be copied, reproduced, distributed, disclosed, redistributed or passed on, directly or indirectly, to any other person or published, in whole or in part, for any purpose.

By attending this presentation and/or accepting this document, you agree to be bound by the foregoing terms.

# Headlines



- AuME \$30.8bn at 30 September 2010 down 9% in H111
- AuME £19.5bn at 30 September 2010 down 13% in H111
- Alpha composite of -2.49% for H111
- Management fee income of £15.0m (down 7% on H110)
- Pre tax profit £7.1m (down 13% on H110)
- Net assets £29.6m (up 5% on H110)
- Cash reserves £27.1m (no change on H110)

- 57 clients at 30 September 2010 down 39% in H111
- Operating profit margin to 30 September 2010 of 46% compared to 49% for half year ended 30 September 2009
- Basic EPS 2.26 pence per share (H110 2.68 pence per share)
- An interim dividend of 2.0p per share will be paid on 21 December 2010
- Subject to business conditions, intention to keep overall dividend unchanged at 4.59p for the current year



### **Performance of US Active Hedging Client**



RECORD

Source: Record Currency Management, WM/Reuters. Weighted average currency move is formed with relative month end weights. Preliminary results combined for International and Global portfolios. Hedging returns and dollar impact cumulative from April 30<sup>th</sup> 2009. Dollar amounts are a product of the monthly hedgeable weights and the change in relevant WM rates.

US Dollar impact from inception

# Seven-year live track record of Currency Alpha



RECORD

As at 29 <sup>th</sup> October 2010	Value added	Tracking Error	Information Ratio
Since inception (Feb-03)	0.09% p.a.	2.86%	0.03

Source: Record Currency Management. Returns of all clients in the composite are weighted in US dollars and scaled to a gearing ratio of one. The volatility of returns will be greater if higher leverage is applied. Client numbers and assets are correct as at 29th October 2010.

## **New Product Performance**

#### Index Product FRB 5 & Emerging Market Fund





As at 29 <sup>th</sup> October	ITD	As at 29 <sup>th</sup> October	ITD
Carry 250 NAV (gearing 2.5x)	(14.89%)	EM Fund (gearing 2x)	7.98%

Source: Record Currency Management. Returns to 29th October 2010

#### Returns from equities, fixed income and currency





Note: Returns to 29th October 2010. Barclays (ex-Lehman) US Aggregate used as proxy for Lehman Global Aggregate prior to 1990. Source: Record Currency Management Limited **RECORD plc** 



# **Financial Performance**

## Financial KPIs – Six months ended 30 September 2010



RECORD



#### **Client numbers**

	31 Mar 10	30 Sep 10
Segregated funds	14	9
Pooled funds	61	25
Total Currency for Return	75	34
Hedging:		
Dynamic	10	10
Passive	22	21
Less clients with >1 product	(14)	(8)
Total	93	57

Note: total of client numbers by product type is greater than total client numbers due to some clients having more than one account; for currency AuME, pooled fund client numbers look through pooled funds to individual investor level.



#### AuME bridge for the six months ended 30 September 2010 (\$billion)



# AuME analysis



RECORD



AuME by product (£bn)

# Average AuME analysis



Average AuME by product (£bn)

RECORD





## Financials – Average AuME, management fee rates & fees

	Half y	ear ended 30 Sept	ember 2009	Half year ended 30 September 2010		
	Av. AuME (\$bn)	Av. mgmt. fee rates (bps)	Mgmt. Fee (£m)	Av. AuME (\$bn)	Av. mgmt. fee rates (bps)	Mgmt. Fee (£m)
Currency for Return:						
Segregated funds	5.7	25.7	4.6	2.8	29.9	2.7
Management fee only	4.1	28.0	3.6	2.2	32.2	2.2
Management + performance fee	1.6	20.0	1.0	0.6	22.4	0.5
Pooled funds	6.0	24.4	4.6	2.7	24.2	2.2
Management fee only	0.3	42.6	0.4	0.1	47.9	0.1
Management + performance fee	5.7	23.5	4.2	2.6	23.6	2.1
Total Currency for Return	11.7	25.0	9.2	5.5	27.1	4.9
Dynamic Hedging	8.2	23.1	5.9	11.2	24.0	8.8
Passive Hedging	13.9	2.4	1.0	13.6	2.9	1.3
Cash	1.1	-	-	0.7	-	-
Combined average	34.9	14.8	16.1	31.0	14.7	15.0

# Financials – revenue analysis





#### Management fees by product



#### Management fees by product

15 RECORD plc

### Fees analysed by product and fee type

		H110				
	Management	Performance	Total	Management	Performance	Total
	£m	£m	£m	£m	£m	£m
Currency for Return	9.2	0.2	9.4	4.9	-	4.9
Dynamic	5.9	-	5.9	8.8	-	8.8
Passive	1.0	-	1.0	1.3	-	1.3
Total Income	16.1	0.2	16.3	15.0	-	15.0



# Financials – income statement

Income statement

	H110	H210	H111
AuME at period end	\$36.0bn	\$34.0bn	\$30.8br
Clients at period end	118	93	57
	£m	£m	£n
Income:			
Management fees	16.1	17.1	15.0
Performance fees	0.2	-	
Other income	0.1	-	<b>0</b> .1
Total Income	16.4	17.1	15.1
Expenditure:			
Operating costs	(4.9)	(5.0)	(5.1
Variable remuneration	(3.5)	(3.6)	(3.0
Total expenditure	(8.4)	(8.6)	(8.1
Operating profit	8.0	8.5	7.0
Operating Profit Margin	49.1%	49.4%	46.3%

# Group profit share



- An average of 30% Operating Profit over the medium term (ability to flex 25-35% in the short term)
- Shared amongst all staff based on 'profit share units'
- The only bonus scheme in the Company no commissions, individual arrangements, etc
- For senior employees who own <2% of Record plc shares:
  - 1/3<sup>rd</sup> Shares
  - 1/3<sup>rd</sup> Cash
  - 1/3<sup>rd</sup> Cash or Shares. Shares attract a 1x matching award (funded by senior employees who own >2% Record plc see below)
- For senior employees who own >2% of Record plc shares:
  - 100% cash
  - less their contribution to fund matching shares above

# **Financials - earnings**



Shareholders earnings			
	H110	H210	H111
	£m	£m	£m
Profit before tax	8.2	8.5	7.1
Тах	(2.3)	(2.4)	(2.0)
Profit after tax	5.9	6.1	5.1
Profit after tax	5.9	6.1	5.1
Profit after tax eps – basic*	<b>5.9</b> 2.68p	<b>6.1</b> 2.71p	5.1 2.26p

\*EPS based upon total comprehensive income for the period

# Financials – balance sheet



.

Balance sheet as at period end			
	H110	H210	H111
	£m	£m	£m
Fixed assets	0.4	0.9	1.1
Current assets			
Trade debtors and other receivables	8.4	8.3	6.9
Derivative financial assets	-	0.1	0.1
Cash and cash equivalents	27.1	21.9	27.1
Total current assets	35.5	30.3	34.1
Current liabilities	(7.6)	(6.4)	(6.4)
Net current assets	27.9	23.9	27.7
Non-current assets AFS	-	0.9	0.8
Net assets	28.3	25.7	29.6
Equity	28.3	25.7	29.6

## **Financials - cash**



#### CASH BRIDGE FOR THE HALF YEAR ENDED 30 SEPTEMBER 2010

£m





# **Business strategy**

# Strategy



- Marketing focus on most saleable products: hedging (passive and dynamic) and client-specific solutions
- Continue to support existing Currency for Return products
- Extend range of Currency for Return products with seeded fund launches in FTSE FRB10 index and emerging markets
- Continue research to diversify product range
- Maintain investment in people, processes and infrastructure



#### Existing products

- ✓ No changes to investment philosophy
- ✓ Responsive to client requests to tailor existing products to identified needs

#### New products for FY11

- ✓ FTSE FRB10 index and emerging markets pooled funds to be seeded and launched
- Euro Protection Strategies and Hard Currency fund continue to be developed with prospective clients



# Appendix

# **Management and Board**



Executive Management					
Name	Position	Experience			
Neil Record	Chairman	Founded Record in 1983. Principal shareholder and Executive Chairman ever since (27 years at Record)			
		Acknowledged as one of the leading figures in the currency investment management industry			
James Wood-Collins	Chief Executive Officer	Joined Record in 2008. Previously a Managing Director at JP Morgan Cazenove advising financial institutions on M&A, IPOs and related corporate finance transactions			
Bob Noyen	Chief Investment Officer	Joined Record in 1999 with responsibility for Investment & Research (11 years at Record)			
		Previously worked as Assistant Treasurer for Minorco (now part of Anglo American plc)			
Leslie Hill	Head of Client Team	Joined Record in 1992 and was appointed Head of Sales and Marketing in 1999 (18 years at Record)			
		Prior experience includes working at Lloyds Bank and Merrill Lynch, where she was Director and Head of Corporate Foreign Exchange Sales worldwide			
Paul Sheriff	Chief Operating Officer / Chief Financial Officer	Joined Record in 2008. Previously Group Finance Director for Arbuthnot Banking Group PLC and prior to that Commercial Finance Director of the Prudential's UK and European business			

#### Non-Executive Directors

Name	Position	Experience
Cees Schrauwers	Senior Independent Director	Formerly Managing Director, Aviva International; Managing Director, CGU Insurance; Partner, Coopers & Lybrand
		Currently Senior Independent Director, Brit Insurance Holdings; Chairman, Drive Assist Holdings Ltd; Commissioner, Guernsey Financial Services Commission
Andrew Sykes	Non-Executive Director	Formerly director, Schroders plc
		Currently non-executive director, Gulf International Bank (UK); Smith & Williamson Holdings; SVG Capital plc; Chairman Invista Foundation Property Trust Limited; Absolute Return Trust Limited; investment committee of the Schroder Retirement Benefits Schem
David Morrison	Non-Executive Director	A director of PayPoint plc, several private companies and a Non-executive director of N P Record plc between 1987 - 1996
		Founder and Chief Executive of Prospect Investment Management

# **AuME**



#### Currency for Return mandates:

 the maximum aggregate nominal amount of outstanding forward contracts for each client, plus

#### Dynamic hedging mandates:

 total amount of clients' investment portfolios denominated in liquid foreign currencies, and hence capable (under the terms of the relevant mandate) of being hedged, plus

#### Passive hedging mandates:

 the aggregate nominal amount of passive hedges actually outstanding in respect of each client, plus

#### Cash:

= the total set aside by clients and managed and/or 'equitised' using futures by Record

#### **RECORD** plc

#### 28

# AuME analysis

Foundations & Investment funds 12%

Corporate 27%

#### Split of AuME by client type — 30 September 2010

#### Split of AuME by country/region —30 September 2010



Total: US\$30.8 billion

Government & Public funds 61%

Total: US\$30.8 billion





Emphasis on cost control			
	H110	H210	H111
	£m	£m	£m
Personnel (excluding Group Profit Share)	3.1	3.0	3.0
Non-personnel cost	1.8	2.0	2.1
Expenditure before Group Profit Share	4.9	5.0	5.1
Group Profit Share Scheme	3.5	3.6	3.0
Total expenditure	8.4	8.6	8.1



#### Largest clients by H111 fees

	Management	Performance	Total	
	£m	£m	£m	%
Clients 1-10	11.1	-	11.1	74%
Clients 11-20	2.0	-	2.0	13%
Other clients	1.9	-	1.9	13%
Total Income	15.0	-	15.0	100%